

SUSTAINABILITY REPORT 202

### Herrmans Bike Components

## Sustainability Report 2021

### Steady race towards sustainability goals

Welcome to the second annual sustainability report of Herrmans Bike Components! This report will present the important work we do to enable a better world for people everywhere.

The big message is our **sustainable growth**: While our total greenhouse gas emissions have increased in absolute numbers due to our rapid growth, they keep reducing in relative terms. Our revenue has grown by 60 percent since 2019. In two years, our carbon footprint index has decreased from 0.32 to 0.25  $CO_2e/\varepsilon$ .

### That is a 23% reduction – an excellent result for this stage of our Grand Tour journey to becoming carbon neutral by 2035.

Read further to learn how that has been accomplished, what are our plans, and how we measure our success.



"We are 'all-in' contributing to make bikes more sustainable through our products. The great collaboration with our customers and suppliers is a crucial enabler that will make the success!"

Dan Liljeqvist, CEO Herrmans Bike Components



# 01

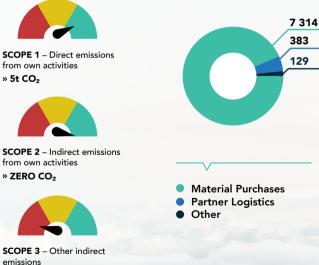
## **Steady race towards carbon neutral business**

### We at Herrmans pledge to 100% decarbonize our operations by 2035.

We have calculated our carbon footprint **according to the GHG protocol.** The carbon footprint is divided into three scopes.

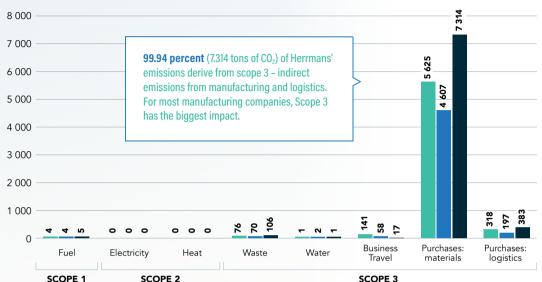


### TOTAL CARBON FOOTPRINT (t CO2 e)



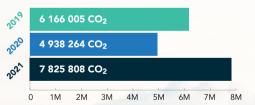
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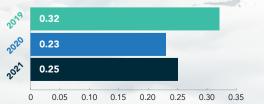


### CO2 EMMISIONS / TURNOVER (REVENUE) AS INDEX:





CO2 EQ E / REVENUE INDEX



Scope 3 is not a compulsory part of carbon footprint calculations. We, however, want to be as transparent as possible. Therefore, we have included all the three scopes in our strive to carbon neutrality. It's a challenging goal, and we will be sharing the lessons we learn along the journey.

There are several areas in which Herrmans has already succeeded. Our emissions from scopes 1 and 2 are minimal, only 0.06%.

#### The biggest challenge we now face is reducing the footprint of the materials purchased and used in manufacturing. Increasing the share of recycled and bio-based raw materials will have the biggest impact on reducing our CO<sub>2</sub> emissions. We are working closely with both customers and suppliers to find more sustainable options – all parts of the value chain must work together towards these goals.

#### C HERRMANS SUSTAINABILITY REPORT 2021

# **02** Herrmans on a mission towards sustainability - Year 2021

Last year we worked for a better planet but also took many actions for the well-being of our staff and flourishing business.



- Healthy-at-work Project, with regular follow-ups on staff well-being.
- "Bike more" staff initiative that promotes the cycling culture and increases staff health and well-being.
- Hybrid model for remote work enables a flexible way of working and a healthy work-life balance.
- Rebuilt offices that encourage and inspire collaboration and teamwork.

- Spoke protector made of recycled ABS, which reduces greenhouse gas emissions by 90% (approx.
   3.15 kg CO<sub>2</sub>-eq. per 1 kg used material) compared to similar virgin raw material.
- First Life-Cycle Assessments made for 3 products: Rimtape, Grip and Front Light.
- Added two new more sustainable raw materials to our process and continued researching and testing several recyclable and bio-based material options.
- Installed 3 new energyefficient injection molding machines.

 Profitable and growing business.

PROFIT

 Further extended portfolio with more sustainable products.

PEOPLE Healthy & Respected Staff

PROFIT

**Profitable Growth** 

PLANET

Carbon Neutral

by 2035

This is how Herrmans showed the world our commitment to sustainability in 2021

- Signed a local climate contract
- Signed Shift Cycling Culture Climate
   Commitment
- Sustainability forum with suppliers
   and customers



# Breakaway riders in sustainability – our roadmap

» Development of Emissions

» First annual GHG calculations

» Completed Lifecycle Assessments

» Added two new more sustainable raw

materials and continued the research

for more sustainable raw materials

» Developed and launched a spoke

protector made of recycled materials

2022

waste

» Health & Safety ISO

» Supplier optimization

through ethical audits

» Increase of internal

recycling of production

45001 certification

for Scope 1, 2, and 3 (baseline

» Increased use of energyefficient technology

Calculation tool, according

to GHG Protocol

on key products

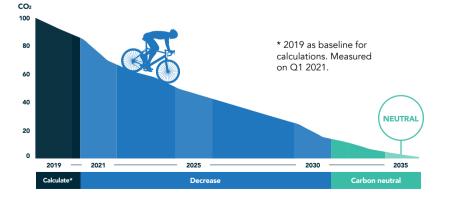
in 2019)

2021



03

» Renewable & FCS certified packaging



### FOCAL POINTS FOR FUTURE SUSTAINABILITY

### People - Caring for Our Own

### Actions

- Documented ethical requirements to the next level – aiming for bestin-class performance for human rights in production.
- Supporting suppliers in reaching ethical requirements.
- / Certify Health & Safety ISO 45001.

### Planet - Put in the Good Work

### Actions

- Reducing waste by regrinding raw materials in production.
- Sustainable Product Development.

### KPI's • Recy

KPI's

Healthy at work

percentage

Work-related

Employee

accidents percentage

satisfaction, eNPS

- Recycled raw material percentage
  Production waste
- percentage • GHG CO<sub>2</sub>e index

### **Profit - Future-proof Business**

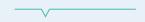
### Actions

- Quality requirements to the next level – meeting bike industries' highest requirements within operational excellence.
- KPI's
- xt Profitability • Customer satisfaction, NPS
  - Delivery performance

### Thank you for being interested in our sustainability parcours!

"Sustainability and excellence are not just one and done, but well-rooted habits and ways of life."

Erik Brännbacka, Operational Excellence and Sustainability Manager



Herrmans will continue to work for a better planet and business - this is the time of actions, not of freewheeling.

In June 2022 Herrmans Bike Components



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**01 STEADY RACE TOWARDS CARBON NEUTRAL BUSINESS** 

#### 02 HERRMANS ON A MISSION TOWARDS SUSTAINABILITY - YEAR 2021

**03 BREAKAWAY RIDERS IN SUSTAINABILITY - OUR ROADMAP**